#### Decline of the Dollar

**Q.** Really a question for Chancellor Kohl, whether or not you have some concerns about the falling U.S. dollar, whether or not you and President Clinton discussed that, and do you think that the U.S. should take some action by involving the dollar at this time?

Chancellor Kohl. That was not the subject of our discussions today. But on the margins of the conference in Naples, that was an issue among others. But I must tell you that it's not my job to talk to a government with whom we have such friendly ties in such a forum and then to make this in any way public. That is something that I do not want to do.

The American economy, and this is to our advantage infinitely here in Europe and in Germany, has, thankfully, now picked up again and is in an upswing. And I think the American Government knows very well how the domestic situation is and is in the best position to make decisions. I don't think that it would be appropriate to discuss this publicly. I have a very vivid memory of this kind of discussion in my own country over the years; this is why I always held back in this kind of discussions with others.

The President. Let me say I'm reluctant to say more than I already have, which is that we will not use the dollar as an instrument of trade. We take this issue seriously, but the fundamentals of the American economy are sound. I appreciate Chancellor Kohl talking about our economic recovery in saying that that is good for Germany. We want to be in a position to buy more as well as to sell more.

#### German-U.S. Relations

**Q.** Mr. President, you said that the German-American relations were a truly unique relationship. Obviously, one thinks immediately of a special relationship that played quite a significant role in the relations of your country with the U.K. Now, which country is going to be the most important half of the talks for you in the future?

**The President.** That's like asking me to pick a team in the World Cup. [Laughter] Once we were eliminated I declined to do that.

Well, the relationship we have with the two countries is different, you know. I mean the history is different. The relationship we have with the U.K. goes back to our founding. Even though we fought two wars with them early in the last century, it is unique in ways that nothing can ever replace because we grew out of them.

The relationship we have with Germany is rooted in the stream of immigration that goes back 200 years. Indeed, as Chancellor Kohl said, most Americans might be surprised to know that German-Americans are the largest ethnic group in the United States, about 58 million of them. But what we have shared since World War II, I think, is astonishing. And I think 200, 300, 400 years from now historians will look back on this period, this 50 years, and just marvel at what happened in the aftermath of that awful war. And it has given us a sense, I think, common partnership that is unique now because so many of our challenges are just to Germany's east. What are we going to do in Central and Eastern Europe? What will be our new relationship with Russia, will it continue as strongly as it now seems to be doing?

So there's a way in which the United States and Germany have a more immediate and tangible concern with these issues, even than our other friends in Europe. And so history has dealt us this hand, and a very fortunate one it is, I think.

Thank you very much.

NOTE: The President's 65th news conference began at 11:49 a.m. at the Chancellory. Chancellor Kohl spoke in German, and his remarks were translated by an interpreter.

## Remarks at a Luncheon Hosted by Chancellor Kohl in Bonn

July 11, 1994

Chancellor Kohl, distinguished guests, on behalf of my wife and myself and our entire delegation, let me first thank you for receiving us so warmly, for arranging such wonderful weather, and such a wonderful feeling of hospitality.

Let me begin by thanking the Chancellor for his very fine statement. I found myself listening to him describing his vision of the present and the future and imagining what I would say when I stood to speak myself. And it reminded me of what so often happens at the G-7 meetings or NATO meetings. They call on me, and I say, "I agree with Helmut." [Laughter]

But let me say that the United States does strongly support the movement toward a more united Europe and understands that Germany's leadership toward a truly united Europe is critical. We see today the growing strength of the European Union and NATO's new Partnership For Peace, which has 21 nations including Russia, the other former republics of the Soviet Union, the former Warsaw Pact countries, and two formerly more neutral countries, Sweden and Finland, all signed up to work with us toward a more secure Europe in which all nations respect each other's borders.

Chancellor, I thank you especially for your kind remarks about the American military and their presence in your country over these last decades.

The thing that is truly unique about this moment in history is that all of us through NATO and the Partnership For Peace are seeking to use our military to do something never before done in the entire history of the nation state on the European Continent: to unify truly free and independent nations of their own free will in a Europe that is truly free together, rather than to have some new and different division of Europe that works to the advantage of some country and to the disadvantage of others.

To be sure, no one knows for sure what the future holds or whether this can be done, but for the first time ever sensible people believe it is possible and we must try. If we are able to see a united Europe through common democracies, the expansion of trade, and the use of security to protect freedom and independence rather than to restrict it, this would be a truly momentous event in all of human history.

We may all debate and argue about exactly how this might be done and what should be done next and whether the next step should be one of economics, or politics, or strengthening the Partnership For Peace. But there is one thing on which we must all surely agree: The future we dream of cannot be achieved without the continued strong, unified efforts of Germany and the United States.

In closing, I would like to just refer to a bit of American history. What we have done together since the end of the Second World War is familiar to all of you. But some of you may not know that my country, from its very beginning, has been strengthened by people from Germany who came there first primarily to the State of Pennsylvania, known for its tolerance and openness to people of different racial and ethnic and religious groups.

Just one week ago on this day, one week ago today, we celebrated the 218th anniversary of our Declaration of Independence. As soon as the Declaration of Independence was issued, it was immediately reprinted in German so that it could be given to the colonists in our colonies who at that time still only spoke or read German. I might say, today, unfortunately, more of you speak our language than we speak yours, but we're trying to do better. [Laughter]

At any rate, down to the present day, after 218 years, there are only two copies of the original German printing of the American Declaration of Independence in existence. And some of your freedom-loving fellow citizens have purchased one of those copies for the German Historical Museum.

And so, Chancellor Kohl, it is here today, and I am honored to be here with it. And I hope all of you will have a chance to view it as a symbol of our unity and our devotion to freedom. Thank you very much.

I would like to now offer a toast to a free, democratic, and unified Germany, with great thanks for our common heritage and our common future.

NOTE: The President spoke at 1:30 p.m. at the Petersburg Guest House.

## Memorandum on Expanding Family-Friendly Work Arrangements in the Executive Branch

July 11, 1994

Memorandum for the Heads of Executive Departments and Agencies

Subject: Expanding Family-Friendly Work Arrangements in the Executive Branch

In order to recruit and retain a Federal work force that will provide the highest quality of service to the American people, the executive branch must implement flexible work arrangements to create a "familyfriendly" workplace. Broad use of flexible work arrangements to enable Federal employees to better balance their work and family responsibilities can increase employee effectiveness and job satisfaction, while decreasing turnover rates and absenteeism. I therefore adopt the National Performance Review's recommendation that a more family-friendly workplace be created by expanding opportunities for Federal workers to participate in flexible work arrangements, consistent with the mission of the executive branch to serve the public.

The head of each executive department or agency (hereafter collectively "agency" or "agencies") is hereby directed to establish a program to encourage and support the expansion of flexible family-friendly work arrangements, including: job sharing; career part-time employment; alternative work schedules; telecommuting and satellite work locations. Such a program shall include:

- (1) identifying agency positions that are suitable for flexible work arrangements;
- (2) adopting appropriate policies to increase the opportunities for employees in suitable positions to participate in such flexible work arrangements;
- (3) providing appropriate training and support necessary to implement flexible work arrangements; and
- (4) identifying barriers to implementing this directive and providing recommendations for addressing such barriers to the President's Management Council.

I direct the Director of the Office of Personnel Management ("OPM") and the Ad-

ministrator of General Services ("GSA") to take all necessary steps to support and encourage the expanded implementation of flexible work arrangements. The OPM and GSA shall work in concert to promptly review and revise regulations that are barriers to such work arrangements and develop legislative proposals, as needed, to achieve the goals of this directive. The OPM and GSA also shall assist agencies, as requested, to implement this directive.

The President's Management Council, in conjunction with the Office of Management and Budget, shall ensure that any guidance necessary to implement the actions set forth in this directive is provided.

Independent agencies are requested to adhere to this directive to the extent permitted by law.

This directive is for the internal management of the executive branch and is not intended to, and does not, create any right or benefit, substantive or procedural, enforceable by a party against the United States, its agencies or instrumentalities, its officers or employees, or any other person.

The Director of the Office of Management and Budget is authorized and directed to publish this directive in the *Federal Register*.

### William J. Clinton

[Filed with the Office of the Federal Register, 3:34 p.m., July 13, 1994]

NOTE: This memorandum was published in the *Federal Register* on July 15.

# Remarks to the Citizens of Oggersheim, Germany

July 11, 1994

Thank you very much, Chancellor Kohl, Mrs. Kohl, Oberbuergermeister Schulte, Mrs. Schulte. How did I do with that? Okay? I said the word almost alright?

Hillary and I are very honored to be here tonight in Chancellor Kohl's hometown. When we were coming here on the bus, of course, I saw much of the unique and rich history of Germany, including the marvelous cathedral at Worms, where Martin Luther tacked his theses to the door, as Chancellor Kohl has said. But I also saw the fields of